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Aurora

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'Mr Lancaster,' museum volunteer recognized for outstanding efforts

Sara White,
Managing editor

Dave Saulnier seems to have a hand in almost all of the Greenwood Military Aviation Museum's projects, and the museum – and 14 Wing Greenwood – is the better for it.

January 13, Colonel Tom Goldie presented Saulnier with a Wing Commander's Commendation for over a decade of volunteer effort on museum restoration projects, special events, administrative and safety planning and more.

Museum society president Brian Handley led Goldie and several other visiting command team members on a tour of the museum's workshop, a space not often seen by non-volunteers, but where all the behind-the-scenes work happens. Volunteers were spaced throughout the workshop, riveting, repairing and restoring aircraft parts and frames and aviation-related equipment. Saulnier – who Handley introduced to Goldie as "Mr. Lancaster" as he was at work on a Lancaster tail turret– described some of the work that has gone into the museum's Second World War-era Lancaster display.

"When we started building the turrets for our Lancaster (a complicated project of heating and shaping plexiglas), other museums wanted to get in on the action, so we started manufacturing



Dave Saulnier, right, received a Wing Commander's Commendation January 13 from 14 Wing Greenwood Colonel Tom Goldie, who also added his own commander's coin, all in appreciation of Saulnier's volunteer contributions at the Greenwood Military Aviation Museum.

S. White

and we can exchange them for all kinds of other parts we need," Saulnier said. "We ended up on the gaining side for sure!"

In addition to Lancaster work, Saulnier, who retired from the military after 22 years as an aerospace engineering officer, first pitched in in 2010, as the museum prepared its Spewer display, and helped with the Willys Jeep restoration. He organized the Living Legends program acknowledging Second World War Lancaster aircrew, several Wings 'n Wheels car shows in the museum's airpark, developed safety practices and manuals for much

of the museum's workshop equipment, drafted a project scoring rubric to evaluate potential restorations, and volunteers with the Grade 6 Flight Education program.

"I've never been back in this side of the museum – there is a lot going on!" Goldie said. "I appreciate people being here, and that all this work still continues here at the museum. I look forward to seeing the work coming out into the display area."

"I do have a Wing Commander's Commendation for you, Dave – thank you for outstanding contributions to the Greenwood Military Aviation Museum. And, to

accompany that, this is my wing commander's coin, which doesn't always come with a certificate."

Saulnier was surprised, but said he appreciated the recognition.

"There certainly has been a lot of time and effort put into the museum work, but I love it," Saulnier said. "I look forward to Thursdays: I do something productive – for most of the time!"

"I always say there are two areas of satisfaction working here at the museum – getting your hands dirty and getting something done, and the people. We're a social group of volunteers, a real team." ➔

14 Wing Winter Walk for Bell Let's Talk January 26

The current COVID-19 situation can have an impact on your mental health. Practicing physical distancing makes it even more important we make an extra effort to remain emotionally connected. Finding ways to stay connected with friends, family, and loved ones will support good mental health and well-being.

January 26, Health Promotion and the Greenwood Military Family Resource Centre encourage you to go for a safe walk outside with a friend, a family member, a co-worker, or even on your own for some quiet time. Getting outside during this time has shown that it can help improve your mental health and it is the perfect opportunity to start a conversation about how we can better support each other!

Take a selfie and send it by private message to either the GMFRC or @PSP Health Promotions so we can share it!

Watch our social media channels and Facebook pages the week of January 24 for our short videos featuring our 14 Wing community leaders, caregivers, military members and families discussing Bell Let's Talk and the topic of mental health.

Remember, there are five simple ways to end the stigma and start a conversation about mental health: language matters, educate yourself, be kind, listen and ask, and talk about it. ➔

14e Escadre, marchons et discutons pour Bell Cause pour la cause le 26 janvier

La situation actuelle du COVID-19 peut avoir un impact sur votre santé mentale. Pratiquer la distance sociale montre qu'il est important plus que jamais de faire un effort supplémentaire pour rester émotionnellement en contact avec nos proches. Trouver des moyens de rester en contact avec vos amis, votre famille et vos proches sera bénéfique pour votre bonne santé mentale et votre bien-être.

Le 26 janvier, la Promotions de la santé et votre Centre de ressources pour les familles des militaires de Greenwood vous encouragent à prendre une marche sécuritaire à l'extérieur avec un.e ami.e, un membre de votre famille, un.e collègue ou même seul.e pour un moment de tranquillité. Il est démontré que sortir dehors peut aider à améliorer votre santé mentale et c'est également l'occasion idéale d'entamer une conversation sur la façon dont nous pouvons mieux nous soutenir mutuellement!

Prenez un selfie et envoyez-le par message privé au CRFMG ou à @PSP Health Promotions afin que nous puissions le partager!

Surveillez nos réseaux sociaux et nos pages Facebook la semaine du 24 janvier pour nos courtes vidéos mettant en vedette des leaders de la 14e Escadre, nos soignants, nos militaires et nos familles discutant de Bell cause pour la cause et de la santé mentale.

N'oubliez pas qu'il existe cinq façons simples de mettre fin à la stigmatisation et d'entamer une conversation sur la santé mentale : le langage compte, renseignez-vous, soyez gentil, écoutez et demandez, et parlez-en. ➔

A private’s journey to command

**Captain Bettina McCulloch-Drake,
1 Canadian Air Division Public Affairs**

There is no one career path in the Canadian Armed Forces. Just ask Colonel Tom Goldie, commanding officer of 14 Wing Greenwood’s 405 (Long Range Patrol) Squadron, who started his initial CAF career as an Air Reserve airframe technician in May 1989.

“Originally, I applied to become an officer through the Regular Officer Training Plan,” says Goldie, currently acting as the 14 Wing commander while Colonel Brendan Cook is deployed. “Even then, applications were competitive and my application was not accepted that year.”

Not to be deterred, Goldie joined the ranks of 14 Air Reserve Augmentation Flight and was sent to the now decommissioned Air Reserve National Training School in Penhold. Goldie then returned to Greenwood to apply his newfound skills and knowledge at 14 Air Maintenance Squadron, where he performed first- and second-line maintenance on the CP140 Aurora.

It was while at 14 AMS Goldie overcame his desire to be a “grey man” - someone who does everything to not stand out.

“After my basic, and while I was still gaining experience as a technician, I initially thought there was value in just getting the job done without standing out. I soon learned, however, it was important to step forward, accept some risk and seek out opportunities that help us grow both as a professional and as a person.”

A hockey player since age five, Goldie’s participation in base and community sports helped him develop his communication and organizational skills.

“Volunteering for unit-level activities and secondary duties are other ways serving CAF members can develop and demonstrate their ability to be leaders, while learning more about the organization.”

Goldie recalls the time when he helped organize a parliamentary visit to 14 Wing.

“The purpose of the visit was to showcase the operations and people at the wing. Between organizing the visit and going around the wing with the visitors, I had an opportunity to get outside of

my own unit. I also learned more about what the other units at the wing did and how their work impacted on others.”

There are many ways in which “every member within the Canadian Armed Forces can be a leader - even if they don’t believe they are,” says Goldie. “Simple acts, like welcoming a new member to a unit, reveal your abilities and potential. These speak volumes about the person you are and what values you hold.”

Goldie always had a desire to be a pilot, but it was not until he was part of a CP140 Aurora crew his wish came closer to being realized.

“My conversation with the aircraft commander started with me providing him an estimate as to how long it was going to take to fix the aircraft while it was away from the base on a mission,” says Goldie. “As our conversation evolved into what he did as a pilot, I started to say to myself, ‘I can do this, too.’”

With the support of his family, co-workers and chain of command - as well as the encouragement of that same pilot who fanned the spark within a young aviation technician, Goldie was accepted into the University Plan for Non-Commissioned Members in 1999, nearly 10 years into his CAF career. After completing his degree, his basic officer training and his pilot training, Goldie received his pilot’s wings December 17, 2004, and returned to 14 Wing Greenwood as a lieutenant.

“I was posted to 415 (Maritime Patrol) Squadron as the deputy operations officer. First and foremost, this position taught me how an air force squadron ticks, how interdependent each of us are and how mission efficiencies could be achieved when members of a team trust each other. My time at the squadron also reinforced just how much experience is held by our senior non-commissioned members and the excellent advice they can provide.”

Goldie has completed training and operational missions in the CP140 Aurora aircraft and as a mission commander on Canada’s first Tier 2 unmanned aerial vehicle (now referred to as a remotely piloted aerospace system, or RPAS) deployment in Afghanistan. As a CP140 pilot, he has served as a first officer, an aircraft captain, a long range patrol crew commander and as a flight standards and training officer. When asked to be 405 Squadron’s commanding officer in 2020, Goldie describes it as



While posted to 405 Squadron, then-Captain Tom Goldie was a CP140 Aurora long-range patrol crew commander, pictured here while deployed to Siganelia, Italy, on Op MOBILE in 2011.

Submitted

“coming back full circle to the place where I started my career over 32 years ago.”

Since August, he has taken up the duties of the 14 Wing commander. Goldie (appointed to the rank of colonel while so employed in the position) believes, “each time you step out of your comfort zone, you have the opportunity to grow.

“Life (and leadership) is a journey. Each of us takes ‘bits and pieces’ from the people we meet along the way. For example, I learned the value of kindness and empathy from a master corporal who helped me through some things when I was a technician.”

Not only do the people we meet throughout our lives help form who we become, the experiences we gain are never wasted.

“At one point I ended taking a radio operator course. Later, when I was monitoring radio signals onboard our aircraft, I was able to identify the Morse code being sent over the air.”

“You never know when the people you meet or the experiences you have will be the key to unlocking a solution to a problem,” says Goldie. “No matter what the situation, try to learn something new and have fun.” ➔

Two former Air Reservists share leadership perspectives

**Captain Bettina McCulloch-Drake,
1 Canadian Air Division
Public Affairs**

When I was a non-commissioned member with the Royal Canadian Navy Reserve, I became acquainted with a collection of principles leaders in the Canadian Armed Forces are encouraged to embody. Many years later, the essence of those principles are echoed in the words of two commanding officers within the Royal Canadian Air Force who started their CAF careers as NCMs, just like me.

First, there is Lieutenant-Colonel Arthur “Art” Jordan, the commanding officer for Winnipeg-based 435 (Transport and Rescue) Squadron. The son of an RCAF transport pilot, Jordan first joined the Air Reserves as a private aero engine technician, at the rank of private, in 1989. In 1999, he was accepted into the navigation officer occupation and, in July 2020, he was appointed to his current position at 435 Squadron.

Second, there is Colonel (acting-while-so-employed) Tom Goldie, commanding officer for 405 (Long Range Patrol) Squadron and acting commander for 14 Wing Greenwood. Initially unable to become an officer through the Regular Officer Training Plan, Goldie quickly changed gears and joined the Air Reserves as a private airframe technician in 1989. Accepted into the University Plan for Non-Commissioned Members in 1999, Goldie took a giant step to realize his dream of becoming a pilot. In June 2020, he was appointed to command at 405 Squadron and, with the sudden deployment of Colonel Brendan Cook in 2021, he stepped up into the role of acting wing commander for six months, ending in January.

Though it may seem these two senior officers have few things in common, they were once classmates at the now-decommissioned Air Reserve National Training School in Penhold, Alberta, where they completed their basic military training and common training

phase as air force technicians. Today, these long-time friends are now colleagues-in-command; colleagues who believe anyone can be a leader.

“While my definition of a good leader has expanded over time, professional competency is one of the keys to being a good leader,” says Goldie. “Be the best you can be in everything you do. Try to learn something from every leadership opportunity and from those who have more experience. Do not be afraid to take some risks and, above all, have fun.”

“Knowledge is certainly key,” agrees Jordan. “Everything you learn goes into a bag of experience. Whether you are faced with a situation, a problem or something new, you can reach into that bag and usually find something you can use to help you.”

In both training and operations, leaders must constantly review performance with a critical eye, and ask if there isn’t a better way. Learning from personal experience and the experience of others is critical to ensuring high reliability performance.

“It is okay to be nervous when taking that first step,” says Goldie. “Even if a part of you is uncertain about whether you can do something, try telling yourself, ‘I will do this.’”

From the beginning of their careers, CAF members are encouraged to work as a team to take advantage of collective

strengths and find ways to overcome any weaknesses.

“One of the take-aways from my early days was learning the balance between leadership and ‘followership,’” says Jordan. “You can’t do it all yourself. A good leader will draw on the strengths of the team they are building. Search and rescue in Canada, for example, is only possible through the cooperation of many organizations crossing federal, provincial, municipal and, sometimes, international jurisdictions. From the logistician securing supplies and the administrator arranging travel to the technician maintaining the aircraft and the search and rescue technician providing aid at a rescue site, teamwork is key.”

Goldie agrees working as a team makes much more possible.

“There are many similarities between being a squadron commanding officer and a wing commander; however, there is a much broader scope of responsibilities,” he says of his current situation as acting 14 Wing commander. “Thankfully, I have a staff of officers and non-commissioned members I can depend on to help me.”

But, there are “times when you meet people that reinforce what behaviours you do not want to imitate. I think each of us has at least one person that we don’t want to be like,” says Goldie. “Leadership is a journey.” ➔



After completing his navigation training in Winnipeg, Lieutenant-Colonel Art Jordan was posted to 435 (Transport and Rescue) Squadron, where he started flying strategic airlift missions across Canada and around the world. In 2004, as a captain, he is pictured showing his nephew the cockpit of a Hercules aircraft.

Submitted



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Managing Editor | Directrice de rédaction
Sara White • 902-765-1494 local/poste 5441
auroraeditor@ns.aliantzinc.ca

Business & Advertising | Affaires commerciales et publicité
902-765-1494 local/poste 5833
auroramarketing@ns.aliantzinc.ca

Graphic Designer | Graphiste
Brian Graves • 902-765-1494 local/poste 5699
auroraproduction@ns.aliantzinc.ca

Administrative Clerk | Commis à l'administration
Diane Mestekemper • 902-765-1494 local/poste 5440
auroranews@ns.aliantzinc.ca

Editorial Advisor | Conseiller à la rédaction
Lieutenant (Navy) Jennifer Fidler
902-765-1494 local/poste 5101
W14PublicAffairs@forces.gc.ca
Affairespubliques14E@forces.gc.ca

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www.rcaf-arc.forces.gc.ca

CAF Connection Site
Site du portail communautaire des Forces canadiennes
www.cafconnection.ca

14 Wing Greenwood Site
Site de la 14e Escadre Greenwood
www.airforce.forces.gc.ca/en/14-wing/index.page

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14 Wing Fitness Online work-outs, resources and tips | **14 Wing Community Recreation** Online activities, resources and fun | **Annapolis Mess** Special events and entertainment | **14 Wing Greenwood Winter Carnival/14e Escadre Carnaval d'hiver** Annual winter Defence Team fun and challenge events | **14 Wing Greenwood PSP** A wider resource for PSP entities (recreation, fitness, health promotion, news and events) | **Greenwood Military Family Resource Centre** Resources, activities and program highlights | **14 Wing Greenwood Bowling Centre** Centre updates | **14 Wing Aquatics** Pool recreation, competitive, training, news and events | **14 Wing Library** Online story time, resources for learning and fun | **Greenwood Military Police – Police militaire de Greenwood** Safety, security and public information from 24 Military Police Flight | **14 Wing Combined Charities** Wing activities in support of our community | **14 Wing Spiritual Resilience Page** Hosted by the 14 Wing Chaplains, with spiritual support and resources | **GMAM.ca** Follow news and events at the Greenwood Military Aviation Museum | **14 Wing Welcome** Schedule of events details | **Lake Pleasant Campground** 14 Wing's family campground | **14 Wing Greenwood Curling Club** Open to military, community members | **14 Wing Health Promotion** Tips, program highlights and resources

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COVID-19 vaccinations, boosters continue at military walk-in clinics

14 Wing Greenwood is getting boosted, as military members work their way through a series of COVID-19 vaccination and booster clinics.

26 Canadian Forces Health

Services clinicians are offering walk-in opportunities for Regular and Reserve (180 days-plus) members ages 30 to 65, and 168 days out from their second vaccination. Bring your proof of

vaccination.

Members between age 30 and 65 are eligible for Moderna vaccinations and the booster. The next clinic is January 27 (9 a.m. to noon and 1 p.m. to 2 p.m.).

Members age 18 to 29 may drop in to either the January 25 or February 1 clinics for Pfizer shots. Both dates' hours are 9 a.m. to noon and 1 p.m. to 2 p.m. Members who would like a Moderna vaccination may do so after speaking with a clinic nurse.

Vaccinations outside these clinics may be booked with 26 CFHS, through the CDU (care delivery unit), at 902-765-1494 local 5046.

All provincial COVID-19 guidance may be found at novascotia.ca/coronavirus. Canadian Armed Forces-specific resources may be found on the 14 Wing Greenwood internal Splashpage from a main page link, "COVID-19 vaccine info for CAF Members." →



Master Corporal Nata Murray of 14 Operations Support Squadron was in the chair January 13 at the Annapolis Mess, as 26 Canadian Forces Health Services registered nurse Captain Shannon Hubley provided COVID-19 vaccinations and booster shots. 14 Wing Greenwood began its booster shot campaign January 13, with clinics offered again January 25, 27 on February 1. S. White



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register, contact the centre at 902-765-1494 local 5341, or drop in to the Church Street offices weekdays. COVID-19 safety precautions and vaccine policies are in place for participants ages 12 and older.

January 28, the Community Centre will host a full day in-service camp. Join us for circus-themed fun, from 8 a.m. to 5:30 p.m. Pre-registration is required. Cost is \$35 plus tax for non-Community Recreation Card holders; \$25 plus tax for rec card holders. →

All out sledding

Winter conditions added up to a perfect opportunity to sled on the Church Street, Greenwood hill January 13 – just enough snow, sunny skies and no wind, plus friends and family members able to make it out. The hill is a popular spot in the Residential Housing Units neighborhood; don't forget the hill at the Greenwood Military Aviation Museum's airpark for some variety (and a shorter uphill!). S. White



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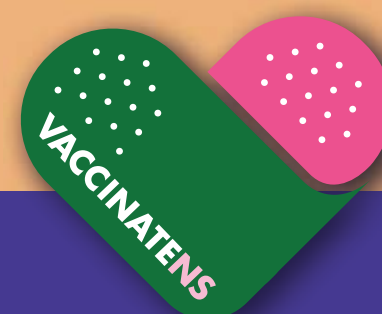


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- 17 Who offers free sandblasting? _____
- 18 Two solutions may be found where? _____
- 19 What ends at noon Mach 2? _____
- 20 Who defends the Dome? _____
- 21 What is due by Wednesday, 9:30 a.m.? _____
- 22 Where are insurance claims a specialty? _____
- 23 Who publishes The Aurora? _____
- 24 What is important for children to get? _____
- 25 What could you add to The Aurora 4,500 times? _____
- 26 What rocks at 101A Commercial Street? _____
- 27 Who accepts any credit? _____
- 28 Who will you find at 812 Central Avenue? _____
- 29 There are 15 of us in this issue. _____
- 30 What choice does 12-24-36 give you? _____

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